

# Reinventing the Electric Utility Industry Through Technological Advances

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NASA Glenn Research Center

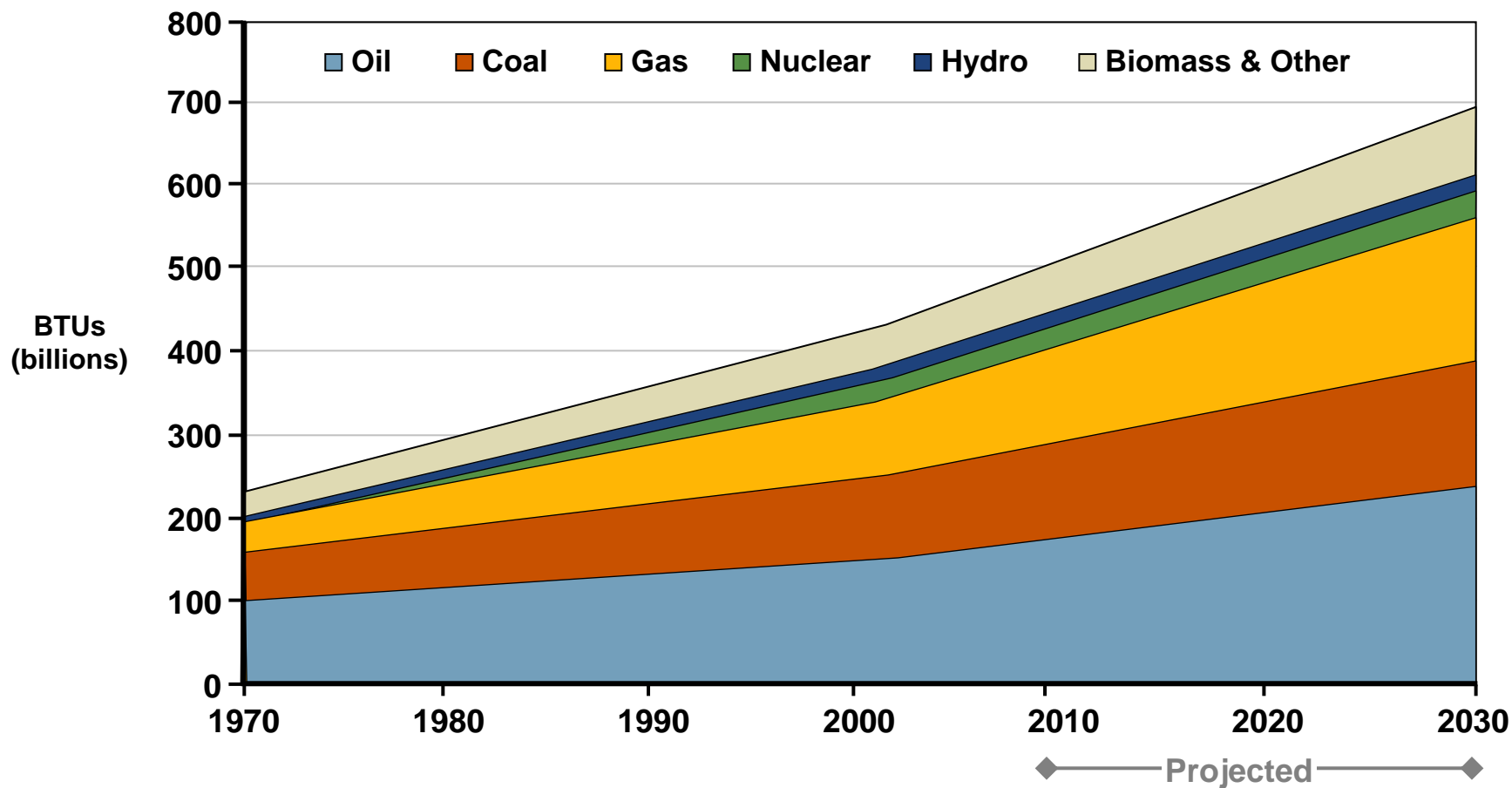
August 22, 2008

Congratulations



# Demand for Energy Projected to Grow Significantly

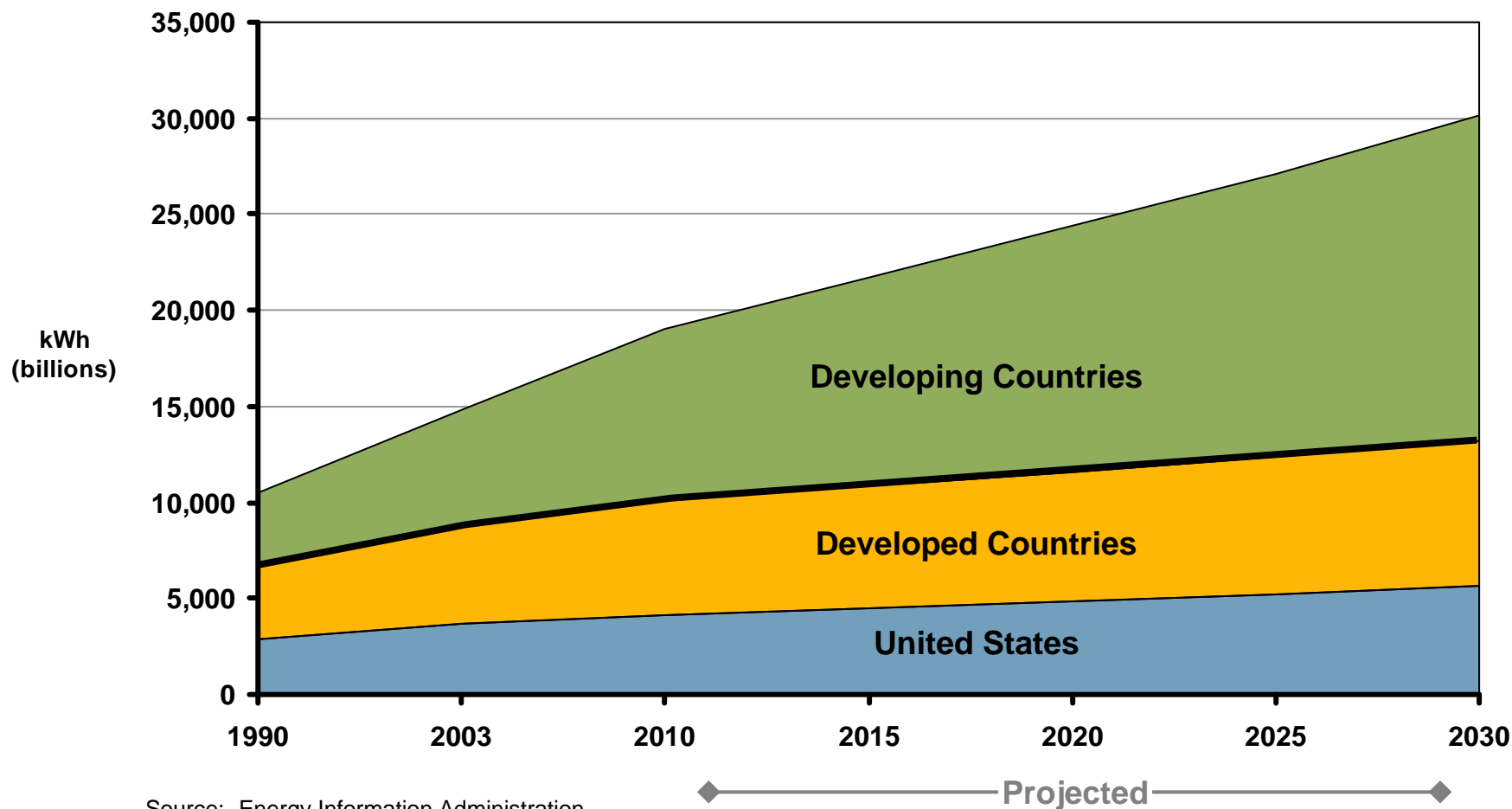
## Global Energy Demand



Source: OECD/IEA World Energy Outlook

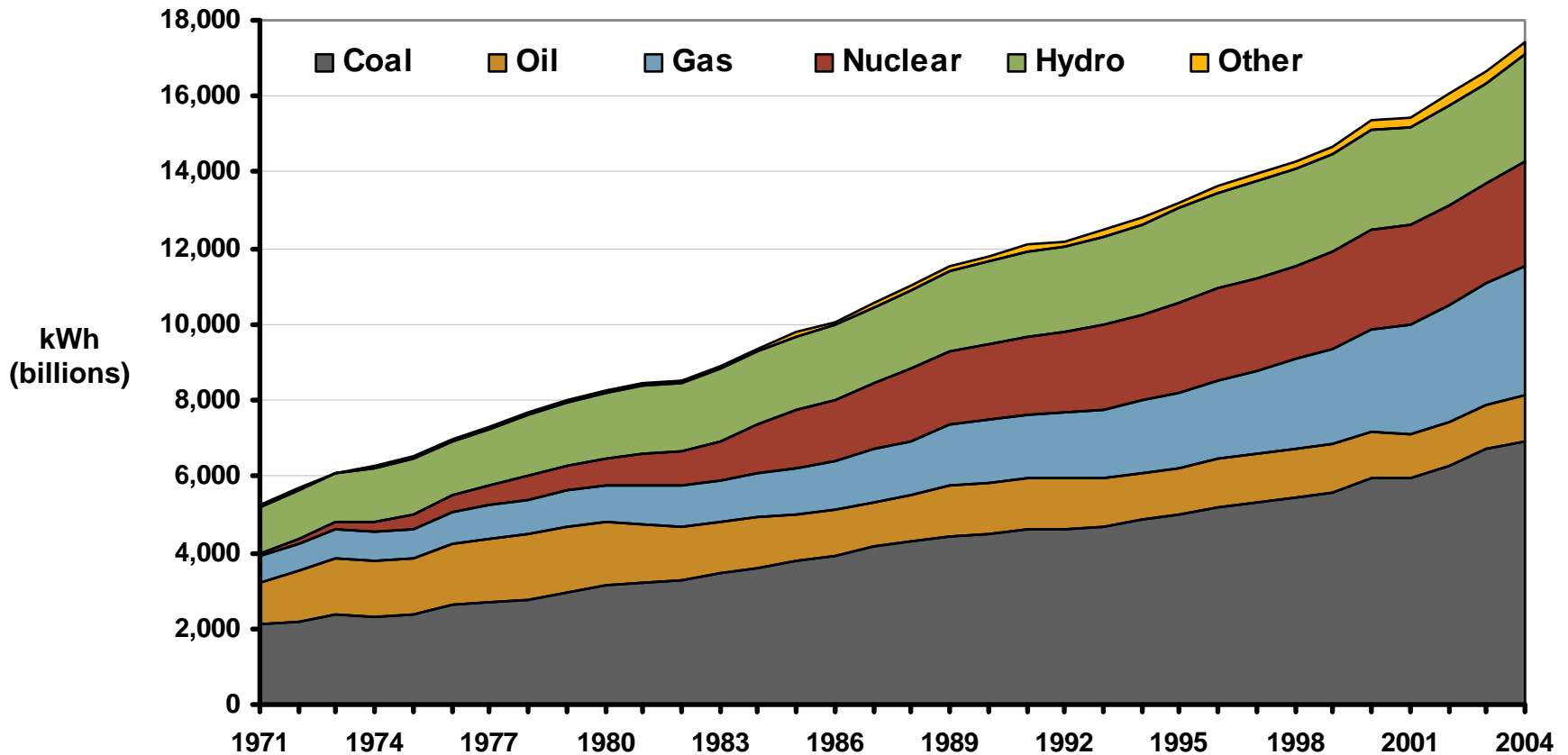
Demand for Electricity Continues to Rise

# Global Electricity Consumption



Historically, Fossil Fuels Dominate Electricity Generation

# Global Electricity Generation by Fuel

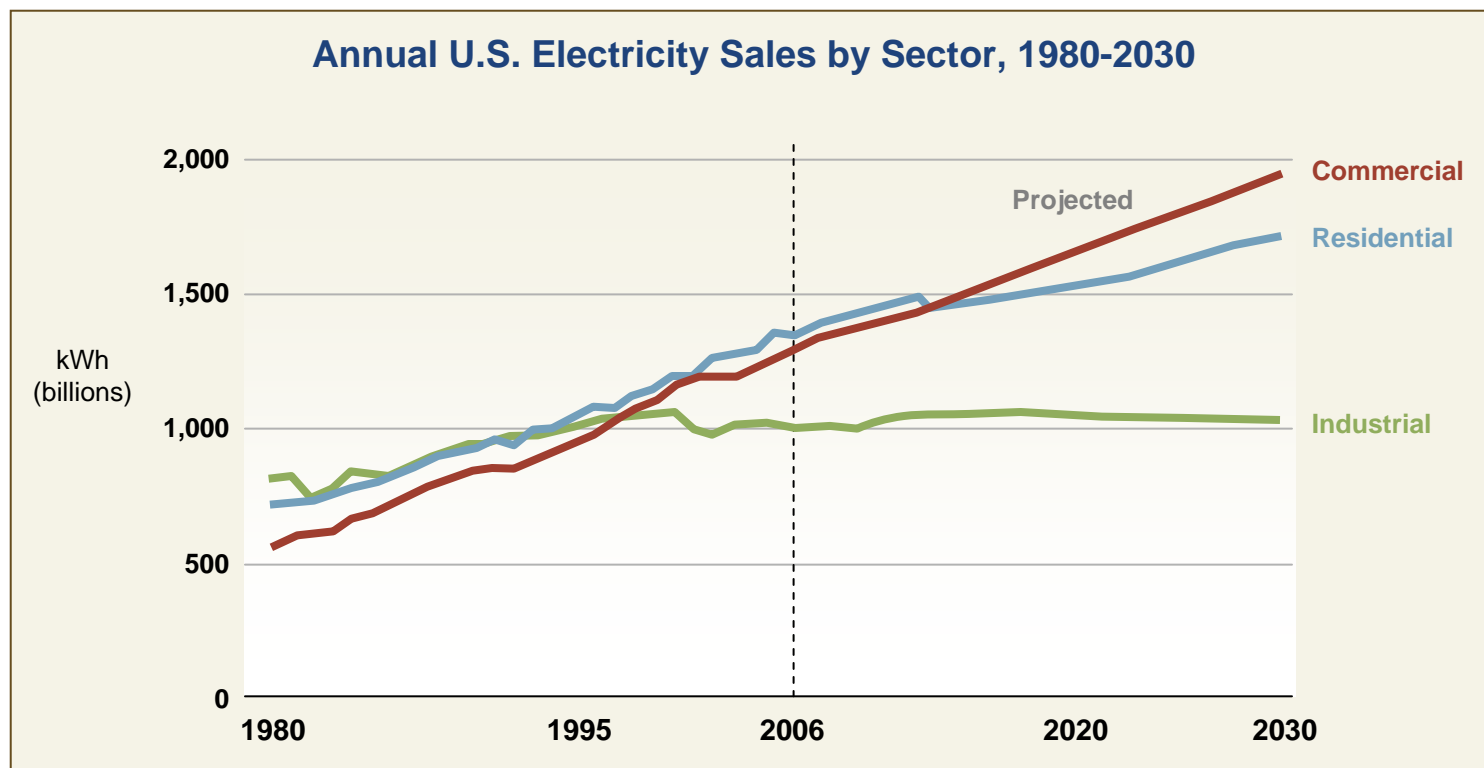


Source: OECD Factbook 2007

# U.S. Electricity Consumption Expected to Grow 29% by 2030

## ■ Increase driven by computers and other digital technologies

- **Television:** Traditional CRT (209 kWh/yr), Plasma (680 kWh/yr)

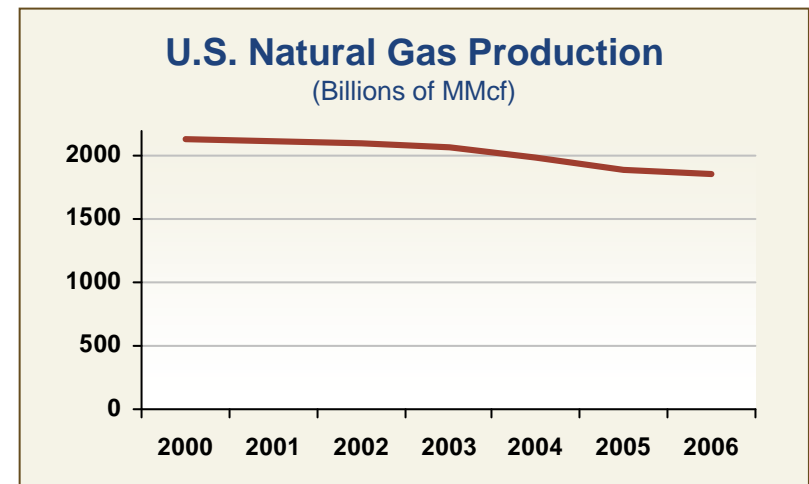
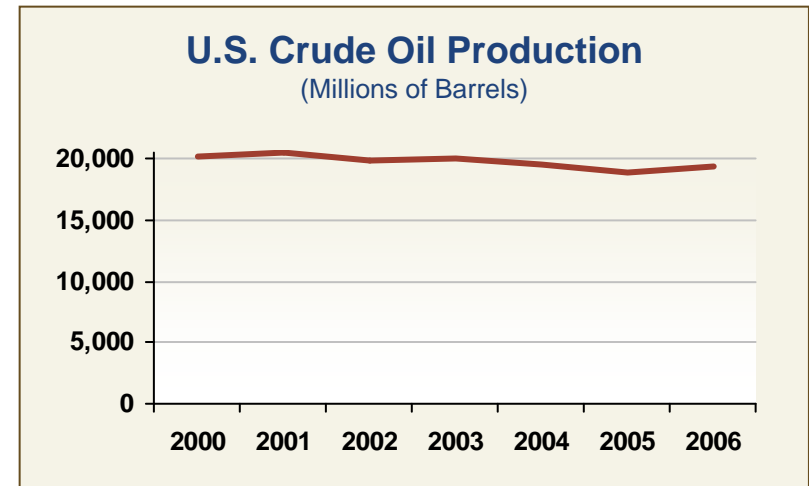


Source: Energy Information Administration, July, 2008

# Demand for Natural Resources Climbs While U.S. Production Plateaus

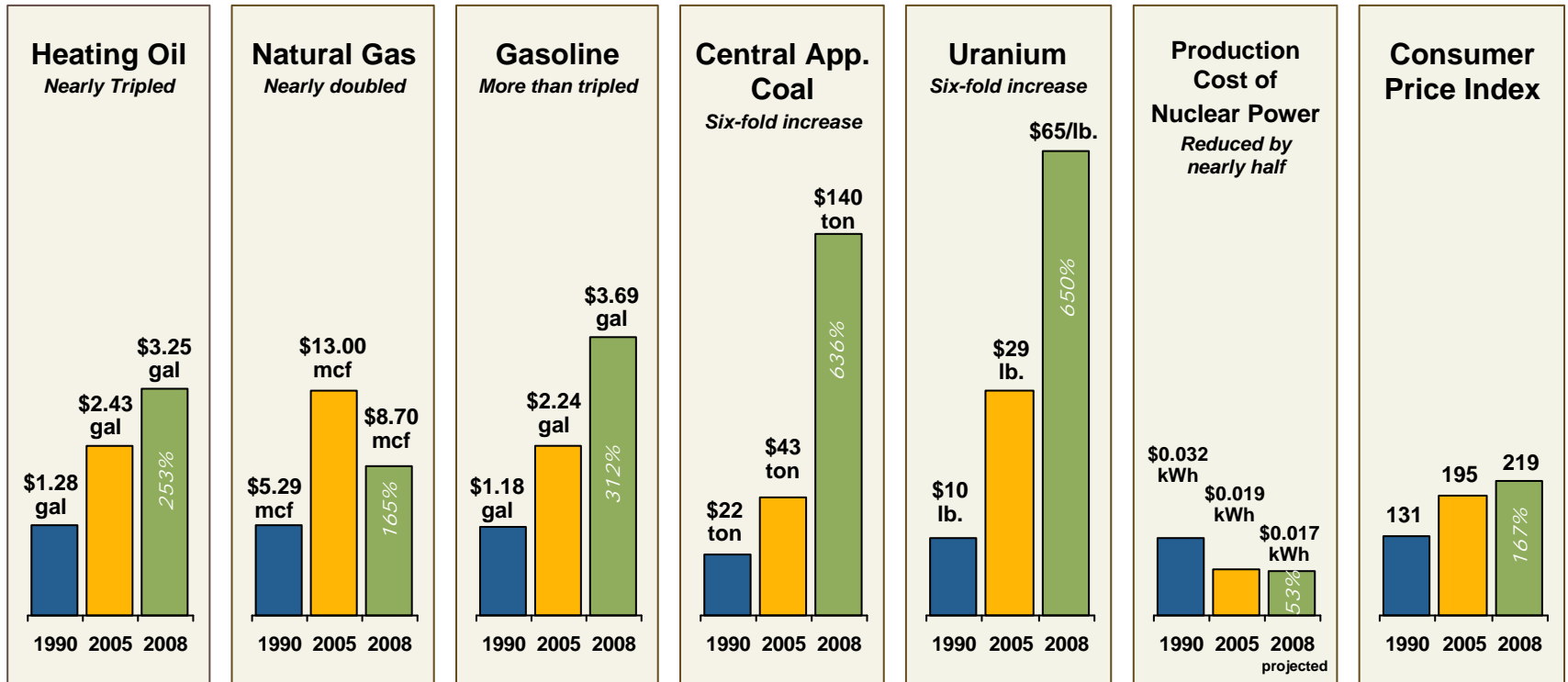
## Natural Resource Depletion

- **Global competition for fuel to generate electricity**
- **Natural resource consumption rate unsustainable**
- **Prices for oil, natural gas and coal continue to be volatile in response to unprecedented global demand**
- **Domestic oil and gas production is flat**



## Energy Cost Comparisons

# Energy Costs Continue to Rise



FENOC Aug, 2008

FENOC Aug, 2008

BLS, July, 2008

\*As of August 13, 2008, 10:00 a.m.

Source: Energy Information Administration unless noted



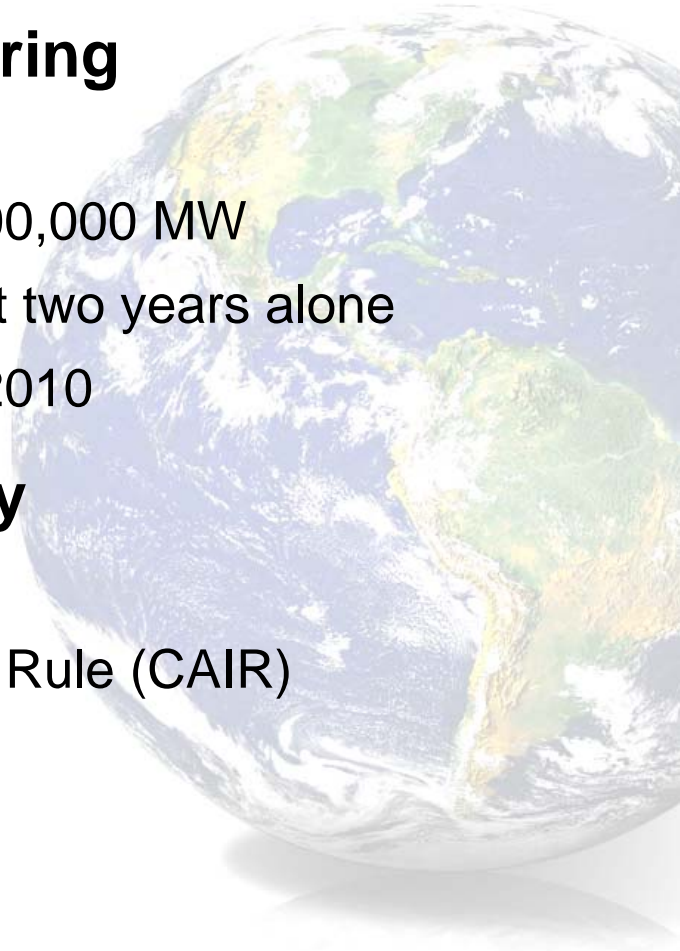
# Environmental Impact a Major Concern

## ■ Climate change a global issue requiring global response

- U.S. coal-based capacity approximately 300,000 MW
- China added nearly 160,000 MW over past two years alone
- China expected to reach 400,000 MW by 2010

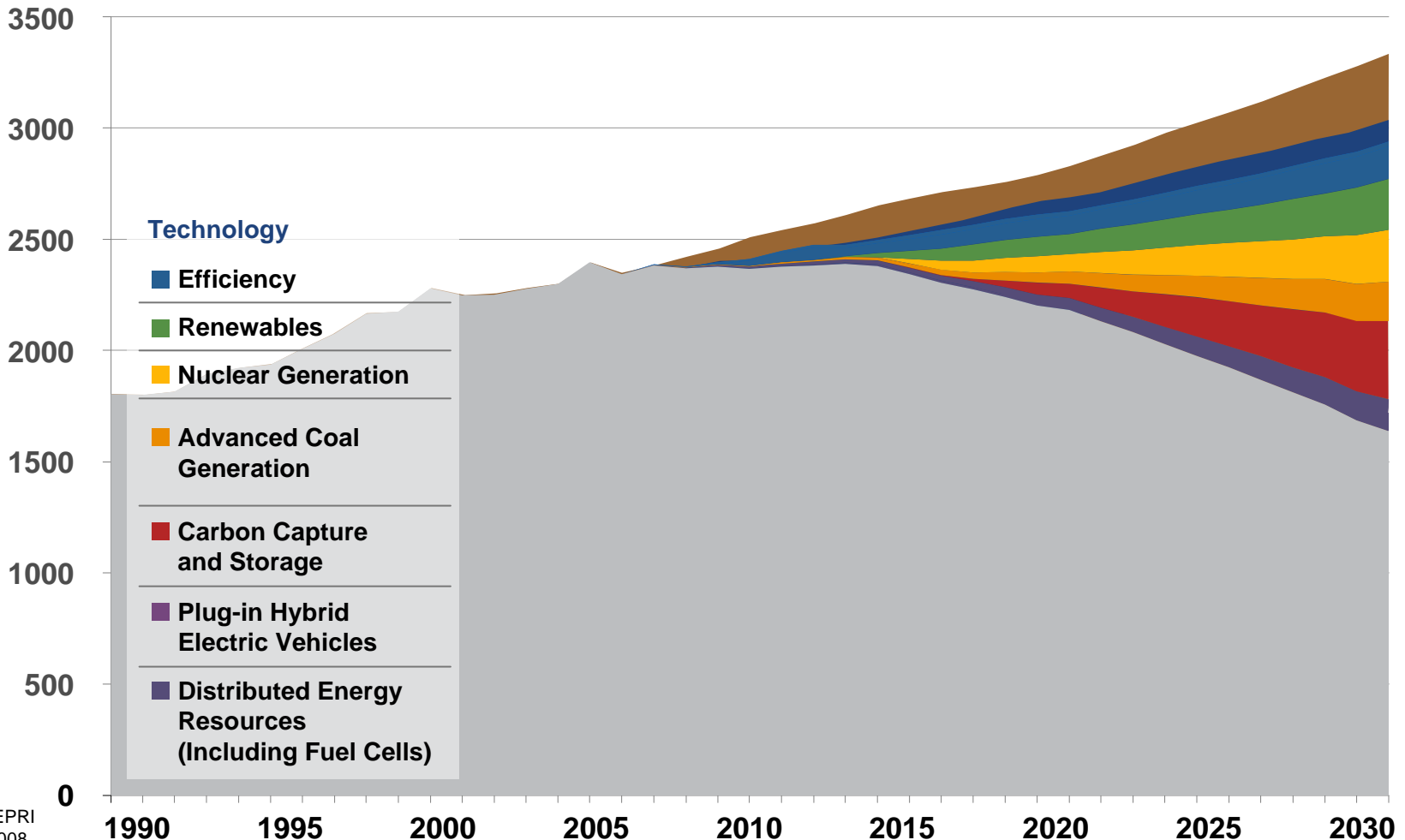
## ■ U.S. climate change legislation likely

- Significant political uncertainty
- Judicial ruling vacated Clean Air Interstate Rule (CAIR)
- Mercury mandates equally uncertain



# Technical Challenges for Reducing Emissions are Daunting

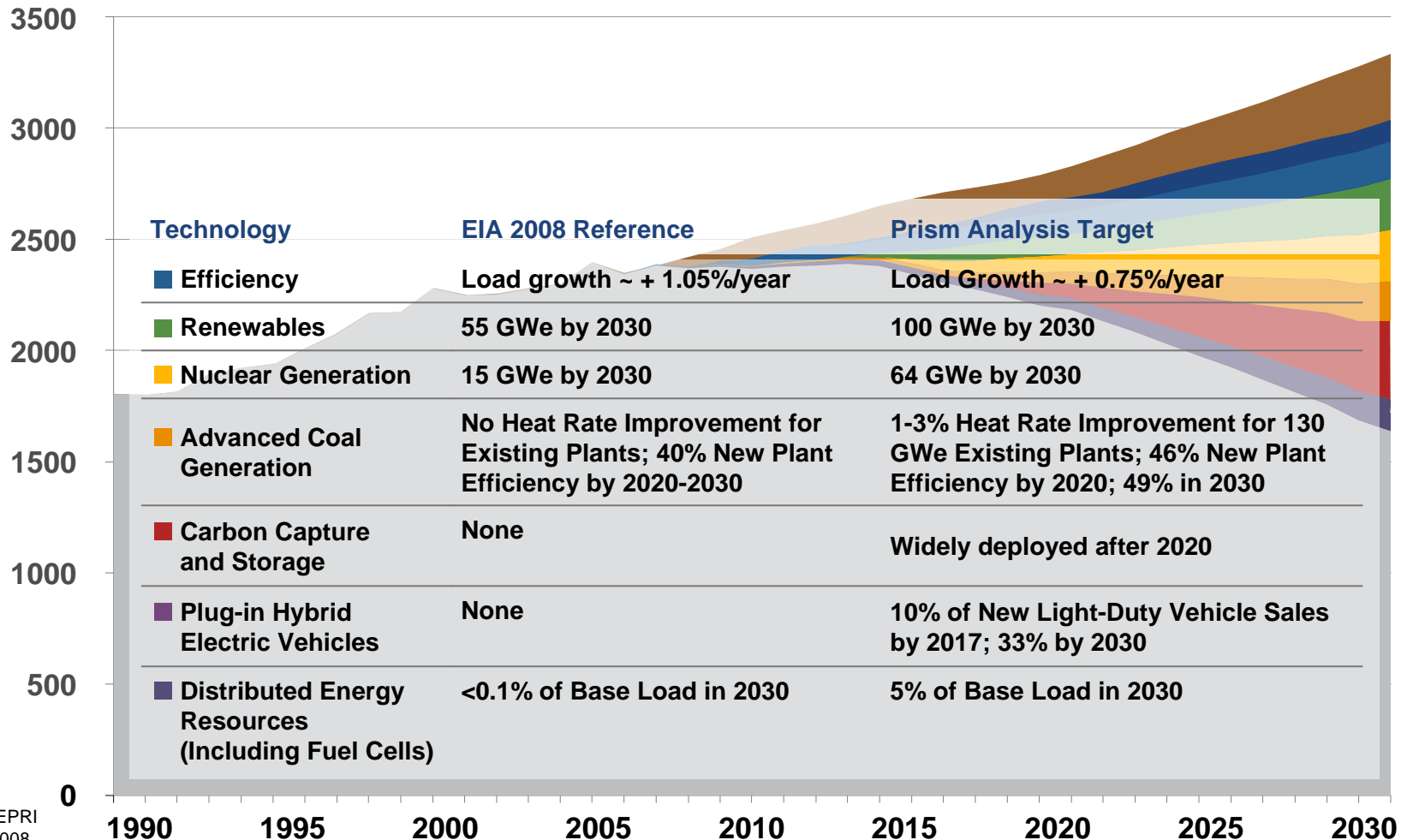
**CO<sub>2</sub> Emissions**  
(millions of metric tons)



Source: EPRI  
August 2008

# Technical Challenges for Reducing Emissions are Daunting

**CO<sub>2</sub> Emissions**  
(millions of metric tons)



Source: EPRI  
August 2008

# Producing Electricity in an Environmentally Sound Manner

- **FirstEnergy companies have spent more than \$5B on environmental projects since the Clean Air Act became law in 1970**
- **Our power plant emissions rates are significantly lower than regional average**
- **Since 1990, we've reconfigured our fleet and avoided some 150 million tons of CO<sub>2</sub> emissions**



# FirstEnergy Investing Approximately \$2B in Environmental Projects

## ■ **Sammis Plant in Stratton, Ohio - \$1.65B project**

- Multi-year environmental retrofit project began in 2006 – completion expected in 2010
- Designed to reduce SO<sub>2</sub> emissions by 95% and NO<sub>x</sub> by at least 64%
- One of the largest environmental retrofit projects in the nation
  - Flue duct work: 9,000 ft.
  - Electrical cable: 10,400 circuits (568 miles)
  - Concrete: 52,000 cubic yards
  - Structural steel: 15,000 tons

## ■ **Burger Plant – \$180M project**

- Evaluating Conversion/Environmental Retrofit Option

## ■ **Mansfield Plant – \$50M project**

- SO<sub>2</sub> control (scrubber) upgrades

# Sammis Air Quality Compliance (AQC) Project

**Ammonia Storage** .....

**SCR Location  
Inside Building** .....

**WFGD Absorber Area** .....

**Limestone Prep and  
Wastewater Treatment** .....

**Limestone Storage  
and Dewatering Area** .....





# Sammis AQC Site Model





# A/B Absorbers and Building Steel



Sammis AQC Project



# Hoisting of Modules on Absorber Vessel



Sammis AQC Project



# Cranker Transformer



Sammis AQC Project



# Crane City



Sammis AQC Project



# Dewatering Area and South Yard



Sammis AQC Project



# Fans Inlet & Outlet Casing



Sammis AQC Project

# Transport of “C” Flue Section to Chimney



Sammis AQC Project



# C1-C2 FRP Liner Sections



Sammis AQC Project

# Ductwork Along the River



Sammis AQC Project



# Great Wall Ductwork and Steel Erection



Sammis AQC Project



# Ductwork and Structural Steel of Great Wall



Sammis AQC Project



# Limestone Prep Building and Conveyor System



Sammis AQC Project



# Limestone #2 Transfer Conveyor to Limestone Prep Bldg.



Sammis AQC Project



# Gypsum Conveyor Sleeper Foundations West from Plant



**Sammis AQC Project**



# Hollow Rock Facility Excavation



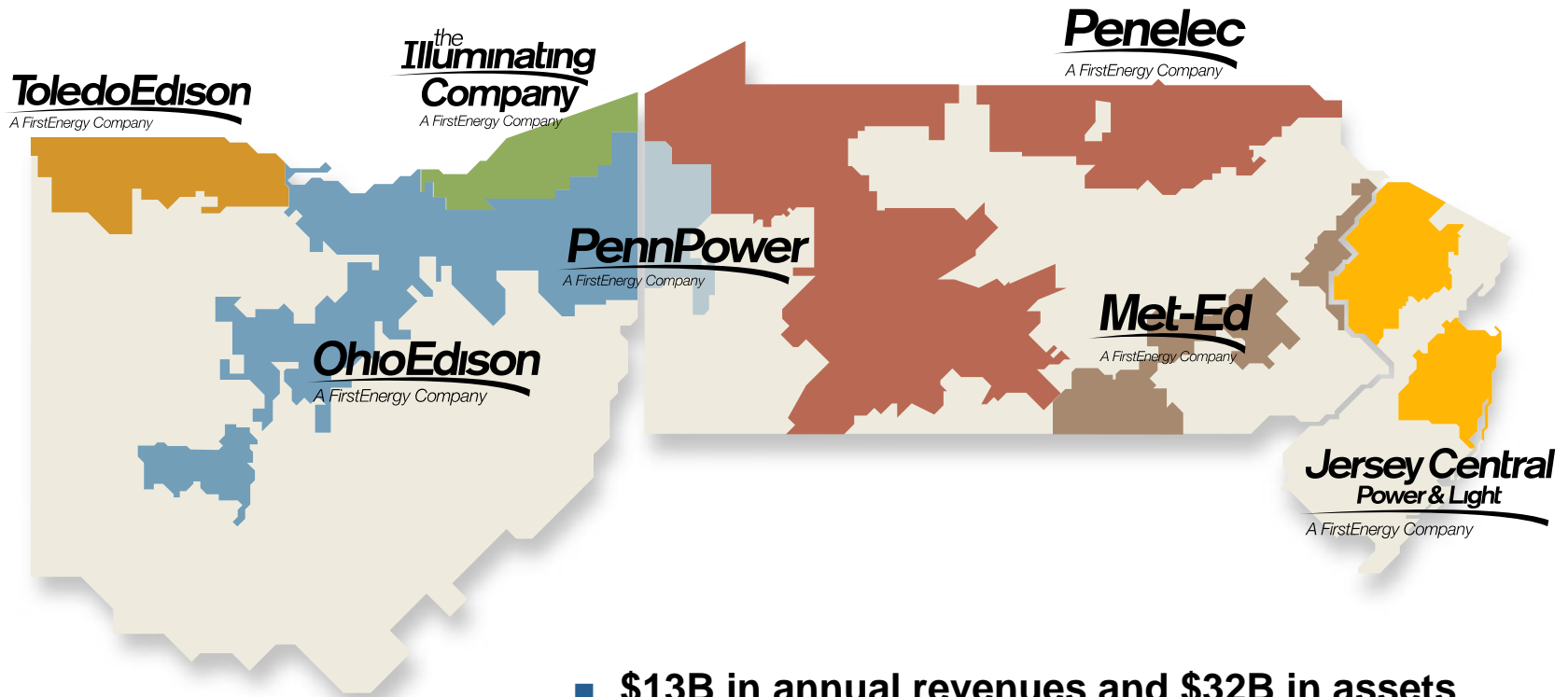
Sammis AQC Project

# FirstEnergy Corp.

- Headquartered in Akron, Ohio
- Seven electric utility operating companies
- 5<sup>th</sup> largest investor-owned electric system in the U.S. based on 4.5 million customers served
- Ranked 209 among Fortune 500 companies in 2008



# FirstEnergy Corp.



## Rankings Among Electric Utilities

(12 mos. ended 12/31/2007)

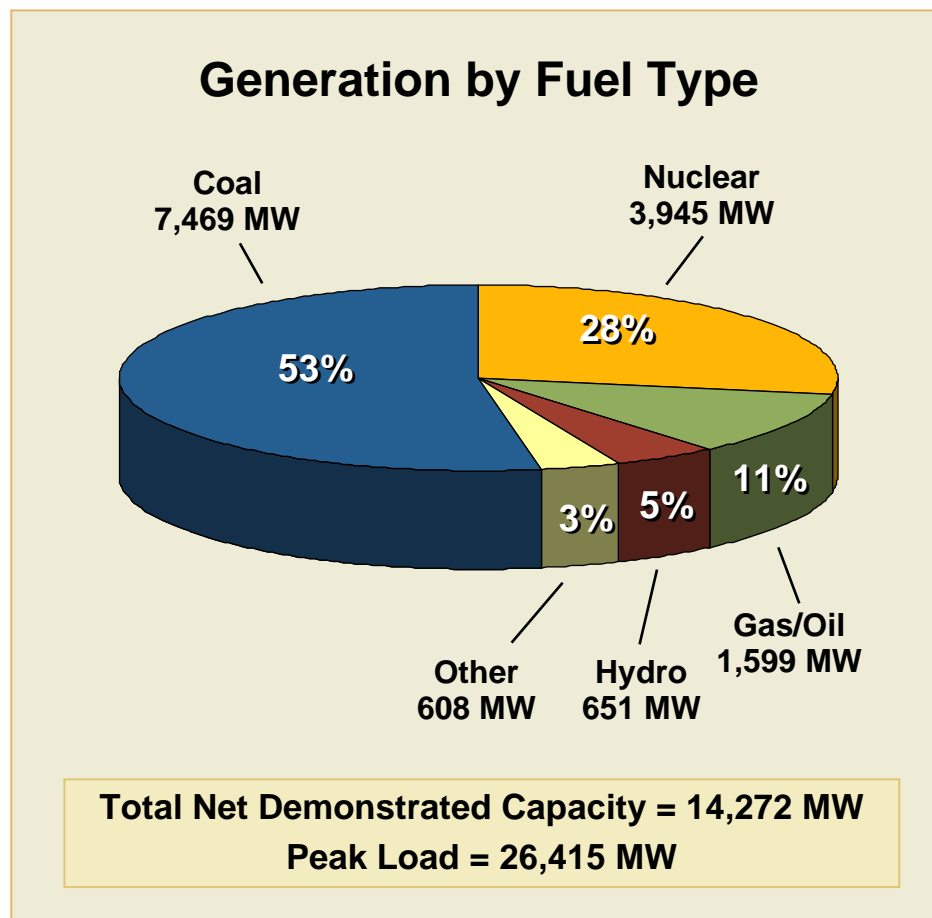
Assets	11
Customers	5
Revenues	11
Market Cap (as of 2/29/08)	7

- \$13B in annual revenues and \$32B in assets
- 18 generating plants; more than 14,200 MW
- Approx. 133,000 transmission and distribution circuit miles
- Approx. 14,500 employees



# FirstEnergy Well Positioned to Operate in Carbon-Constrained Environment

## Diverse Generating Sources



- More than 60 percent of generation comes from non-emitting nuclear, scrubbed coal-based and natural gas peaking plants
- Added 145 MW (115 MW in 2007) of renewable wind to our sources of electric generation

## FirstEnergy Steps Up its Efforts to Meet New Requirements

# Alternative Energy, Efficiency and Demand Response

### ■ Ohio legislation

- Amended Sub. Senate Bill 221 requires 25% of electricity to come from renewables and advanced energy – including advanced nuclear by 2025
- Utilities required to meet annual benchmarks starting in 2009
- Sets annual efficiency benchmarks so that energy use decreases 22% by 2025

### ■ Energy Efficiency and Demand Management Group

- Under new Vice President of Energy Efficiency
- Responsible for developing demand response, energy efficiency and emerging technology programs

### ■ Investing in technologies to maximize the efficiency of our coal-based plants

- Carbon capture and sequestration research and demonstration

### ■ Direct Load Control Program

# FirstEnergy Technology Investments

- **Two, 5-KW, solid-oxide fuel cells installed and tested at Cuyahoga Valley National Park**
- **Targeted investments in wind turbines**
- **Energy Storage**
- **Plug-in Hybrid Electric Vehicles**
- **Advanced Distribution Technologies**
- **Provided \$2M grant to The University of Akron to create FirstEnergy Advanced Energy Research Center**



# “Conventional Wisdom” Tells Us...

- **Some advanced technologies not ready for large-scale use**
  - Fuel cells
  - Plug-in Hybrid Electric Vehicles
  - Carbon capture and storage
- **Costs**
- **Reliability**
- **Commercial scale**
- **Grid interaction**
- **Fuel availability and storage**

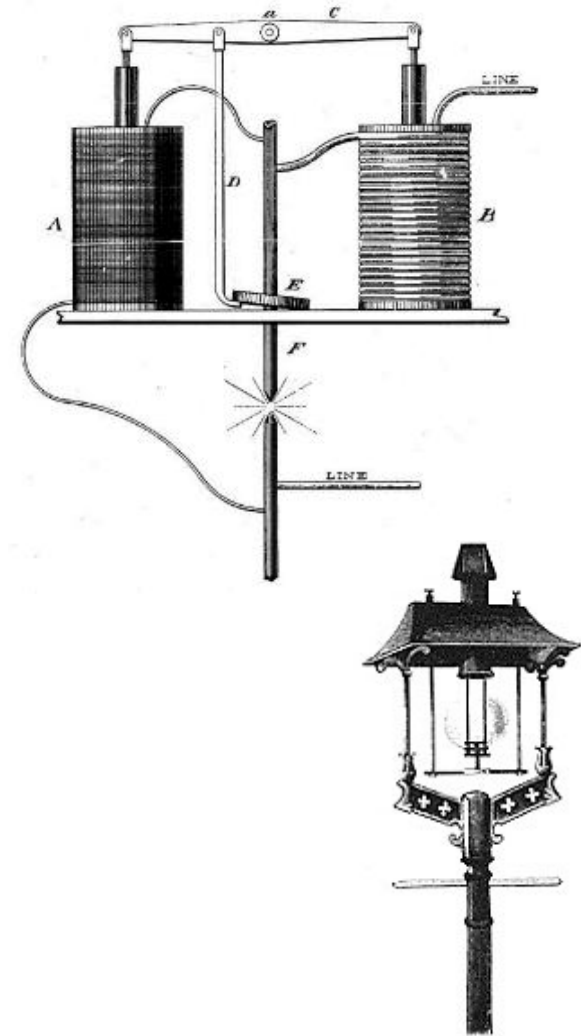


Cuyahoga Valley National Park Fuel Cell

*If there's anything we've learned over the course of history, it's that we can accomplish great things through innovation and strategic deployment of resources.*

# We've Been Here Before...

- **Experiments to develop light bulb began more than 200 years ago in England**
- **Charles Brush of Cleveland developed arc lighting system and dynamo – an imperfect design**
  - In 1879, first demonstration system installed in Cleveland
  - Produced light by sending current across gap between two carbon rods
  - Lamps flickered, sizzled and sputtered
  - Harsh bluish light unsuitable for home use – and kept chickens from laying eggs



# “Constant Danger from Sudden Death”

– New York Evening Post, June 1888

## ■ Electric light bulb presented countless challenges

- Safety concerns with electricity – fires, accidental electrocutions
- Gas lamp infrastructure well-established and profitable
- Gas light reliable and familiar
- Myths: electric lights cause blindness, severe eye pain, freckles



*Artificial light: “An attempt to interfere with the divine plan of the world”*

*“Without the fear of darkness, drunkenness and depravity will increase.”*

– Cologne, France, newspaper, 1816



# Public Distrust of Edison's Claims that Success Was Within Reach

- **Edison tested 3,000 concepts for incandescent bulbs**
  - Built upon what others had learned
  - Searched worldwide for filament materials
  - Tested more than 6,000 materials; found success with platinum, tungsten

*"Why not make a contract with the man in the moon? He'll furnish light half the time anyway."*

— Indiana newspaper editor

*"I have not failed. I've just found 10,000 ways that won't work."*

— Thomas Edison



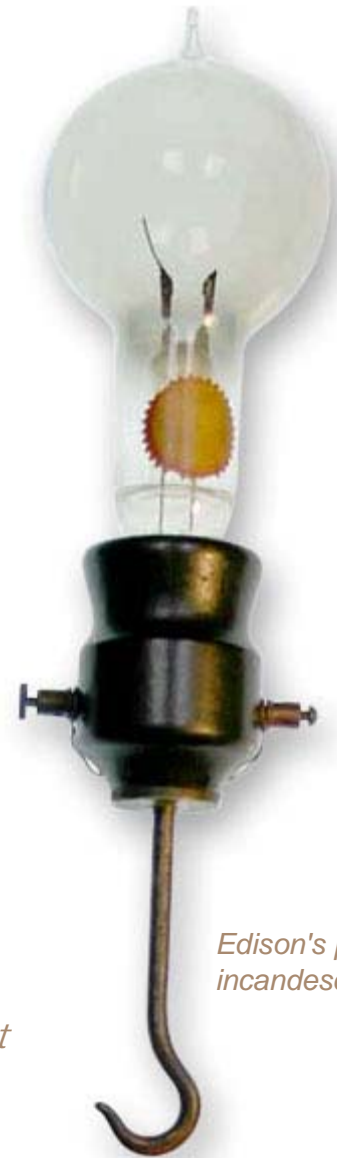
*The Wizard of Menlo Park.* Illustration in the *New York Daily Graphic*, July 9, 1879, caricatures Edison searching for platinum to use as a burner in his incandescent lamp.

# The Early Light Bulb

- In 1802, Humphry Davy of Great Britain creates first incandescent light bulb – burns only for a few hours
- In 1880, Thomas Edison produces 16-watt light bulb that lasts for 1,500 hours and begins to market his new invention
  - Introduces integrated electric lighting system powered by central generating systems
- **Seventy-eight years** pass between first incandescent lamp and Edison's commercial success!

*"I felt the sense of great responsibility, for unknown things might happen on turning a mighty power loose under the streets and in the buildings on lower New York. However, I kept my counsel."*

– Thomas Edison



*Edison's practical incandescent lamp*



# J.P. Morgan: Early Adopter

## ■ J.P. Morgan, early financial backer of Edison, showcased advantages of incandescent light in his home

- First private residence in New York illuminated solely by electricity
  - More than 385 electric lights
- Installed coal-powered steam engine and boiler to power two electric generators
  - Engineer arrived daily to “get up the steam” to run generators
- Speedy advances in electric lighting
  - Morgan replaced entire lighting system after one year
- Morgan accepted problems large and small were inevitable with new technology



Fast Forward to Today

# U.S. Electric System Is the Envy of Other Countries

- **Electricity is essential to modern life—advances economic growth and prosperity**
- **Cleanest, most flexible and versatile energy source**
- **99.98% reliable**
- **Electricity remains an outstanding value when compared with other energy sources and basic utilities**



# Technological Advances Hold Promise for the Future

- **FirstEnergy applauds the achievements of NASA Glenn Research Center scientists and engineers**
- **Scientific discovery and aeronautic technologies developed here enable powered flight through the atmosphere and beyond**
  - And, have led to numerous improvements to life here on Earth!
- **Hurdles you face may have sounded familiar to Edison**
  - Scientifically unfeasible – can't be done!
  - Unreliable
  - Too expensive
- **Continuing progress of NASA and FirstEnergy led by development and deployment of innovative technologies and research**
- **Technology development is key and FirstEnergy is doing its part**
  - Testing carbon capture and sequestration technology at our R.E. Burger Plant
  - Supporting research involving plug-in hybrid electric vehicles – advanced distribution technology
  - Industry and government collaborations to improve environmental performance